

## Grammercy Bank - A hypothetical bank example

This example gives us a brief analysis of Grammercy Bank, which has reported the fictitious financial results shown in the tables to the right.

(a) Divide net operating income by total assets to arrive at return on assets which is **ROA:  $11/100 = 1.00\%$**

(b) Divide total interest income by total earning assets to get the gross yield on earning assets: **GYEA:  $60/995 = 6.03\%$**

(c) Divide total interest expense by total earning assets to get the rate paid on funds: **RPF:  $40/995 = 4.02\%$**

(d) Divide net interest income by total earning assets to get the net interest margin (**NIM**):  **$20/995 = 2.01\%$**

(e) Provision for loan losses does not cover net charge-offs. As a result, the reserve for loan losses is being run down. Assuming that loans did not grow during the year. The reserve as a percentage of total loans declined from 1.56% at 2010 year end to 1.11% ( $14 / 900 = 1.56\%$ , versus  $10/900 = 1.11\%$ .) Since the level of non-performing loans is relatively high ( $45/900 = 5.00\%$ ) and net charge-offs as a percentage of loans is relatively high ( $6/900 = 0.67\%$ ), the reserve should arguably be higher. This would require a higher provision, which would, in turn, reduce income.

(f) Long term debt as a percentage of debt plus equity is fairly high at 41% ( $35/(35 + 50)$ ). This suggests that further borrowing could be difficult to obtain.

(g) The ratio of loans to total assets ( $900/1100 = 82\%$ ) is quite high. The high rate will increase the bank's loan default risk. The bank is loaned up to the hilt and its liquidity is very low.

| Grammercy Bank Income Statement |        |       |
|---------------------------------|--------|-------|
| Total interest Income           | 60.0   | ( b ) |
| Total Interest Expense          | (40.0) | ( c ) |
| Net Interest Income             | 20.0   | ( d ) |
| Provision for Loan losses       | (2.0)  | ( e ) |
| Non Interest Income             | 2.0    |       |
| Provision for loan Losses       | (4.0)  |       |
| PreTax Income                   | 16.0   |       |
| Income Tax                      | (5.0)  |       |
| Net Operating Income            | 11.0   | ( a ) |

| Grammercy Bank - Reserve for Loan Losses |       |       |
|--|-------|-------|
| Balance, beginning of year               | 14.0  | ( e ) |
| Provision for Loan Losses                | 2.0   |       |
| Charge-offs                              | (8.0) |       |
| Recoveries                               | 2.0   |       |
| Net Charge-offs                          | (6.0) | ( e ) |
| Balance, end of year                     | 10.0  | ( e ) |
| Nonperforming Loans                      | 45.0  | ( e ) |
|  |       |       |

(h) Tier 1 and total capital are calculated as follows:

Tier 1 = \$50 stockholder's Equity/ \$1,095 in risk-adjusted assets (\$5 cash weighted at 0%, the rest at 100% for simplicity, totaling \$1,095 in risk adjusted assets) = a Tier 1 ratio of 4.57% which is above the FDIC's guideline of 4.00%.

Total Capital includes Tier 1 plus \$10 in the reserve for loan losses (up to 1.25% of risk-adjusted assets) plus subordinated notes up to 50% of Tier 1 capital (or \$25 ).

Total risk-adjusted capital would equal \$85/\$1,095, or 7.77%, which is below the 8.00% FDIC guidelines.

In summary, some additional equity financing in conjunction with an addition to the reserve appears to be warranted.

| Grammercy Bank - Balance Sheet |                |                   |  |                                      |         |                   |
|--------------------------------|----------------|-------------------|--|--------------------------------------|---------|-------------------|
| Assets                         |                |                   |  | Liabilities                          |         |                   |
| Cash                           | 5.0            | ( h )             |  |                                      |         |                   |
| Temporary Investments          | 20.0           |                   |  | Deposits                             | 775.0   |                   |
| Investment Securities          | 75.0           | ( b ),( c ),( d ) |  | Short Term Borrowings                | 240.0   |                   |
| Loans                          | 900.0          | ( e ),( g )       |  | Long Term debt                       | 35.0    | ( f )             |
| <b>Total Earning Assets</b>    | 995.0          |                   |  |                                      |         |                   |
| Reserve for Loan Losses        | (10.0)         |                   |  | Total Liabilities                    | 1,050.0 |                   |
| Building & Equipment           | 110.0          |                   |  | Stockholdings equity                 | 50.0    | ( a ),( f ),( h ) |
| <b>Total Assets</b>            | <b>1,100.0</b> | <b>( g )</b>      |  | <b>Total Liab &amp; Stock Equity</b> |         | <b>1,100.0</b>    |
|                                |                |                   |  |                                      |         |                   |